

The pieces of the jigsaw puzzle:
The range of tools and resources
required to deliver a quality
newborn hearing screening
programme in New Zealand

McLeod, M

"A tiling puzzle that requires the assembly of numerous small, often oddly shaped, interlocking pieces. Each piece usually has a small part of a picture on it; when complete, a jigsaw puzzle produces a complete picture".

- § Jointly overseen by the Ministries of Health and Education
- § Ministry of Health is responsible for screening, diagnosis of hearing loss and medical interventions
- § Ministry of Education is responsible for early intervention education services
- § 20 District Health Boards with 108 screeners.



"Poor quality screening is ineffective and may do more harm than good".

Sasieni P, Cuzick J. Routine audit is an ethical requirement of screening. Brit Med Journal 2001.

#### Suite of tools and resources

- 1. National Policy & Quality Standards
- 2. Annual screener competency assessment
- 3. Consumer resources
- 4. Data monitoring guidelines
- 5. Three- yearly external compliance audits



1.National
Policy &
Quality
Standards

### 1. National Policy & Quality Standards

- § Form part of the contract between the Ministry of Health and District Health Boards including sub contractors for the programme
- § Professionals must work collaboratively as a well-coordinated multi-disciplinary team
- § Recently been revised to strengthen the quality and monitoring of the programme.

### National Policy & Quality Standards

- § Monthly referral rates from AOAE to AABR
- § Correct performance of daily equipment checks
- § Rates of declines, attempts /incomplete screens
- § Correct screening protocol, including calibration levels for AOAE screening.

### National Policy & Quality Standards

- § Multi-disciplinary clinical governance framework
- § Defines lines of management and accountability
- § Strong linkages between screening, audiology, maternity, well child and quality teams, and with Maori and Pacific health plans
- § Service delivery plans.

1.National Policy & Quality Standards

2.Annual competency assessment (ACE)



- Quality assurance of the screener workforce
- Assuring the safety of workplace practice
- Maintain high level policy and quality standards in the screening activities.

Screener competence assessment undertaken:

- Annually
- After a break of 6 months or more in screening for the UNHSEIP



Domain	Assessment type	Assessed by	Proportion of total assessment
UNHSEIP	Online	Quiz based questions	25%
Screening process	Observational practical	Assessor/ Coordinator/ trainer	50%
Protocol and record keeping	Data review	Coordinator	25%

1.National Policy & Quality Standards

2.Annual competency assessment (ACE)

3.Consumer resources



#### 3.UNHSEIP Consumer Resources





§Right 6 of the Code of Rights

- •Standard 5 of the National Policy and Quality Standards
- Interlinked with audit process.

#### 3. UNHSEIP Consumer Resources

§ NSU must lead updating of the screener scripts to be more concise, clear and in plain English, and/or investigate other modes of delivering information about the programme to families to ensure full, accurate and appropriately conveyed information about newborn hearing screening is available.

2.Annual 1. National competency Policy & assessment Quality (ACE) Standards 4. Data monitoring

3. Consumer resources

guidelines



- Ø Six-monthly national monitoring reports
- Ø Reviewed by a multidisciplinary external advisory group who make recommendations to the National Screening Unit on quality, coverage and inequalities improvements.

# 4. Data monitoring-local

- § AOAE/AABR refer rates and calibration levels
- § Annual screener competency assessment
- § Working with DHBs to support training and development of screeners, such as regional workshops
- § Encouraging a culture of open communication within the screening team environment.

1. National Policy & Quality Standards

2.Annual competency exercise (ACE)

5. Three yearly
external
compliance
audits

3. Consumer resources

4. Data monitoring guidelines



- § Audited three-yearly against the National Policy and Quality Standards and contract requirements by an external provider
- § Quality/performance improvement focus
- § Areas of partial or non-compliance highlighted
- § Examples of good practice.

#### **Audits**

§Cramped working environment

§Poor visibility of newborn hearing service within DHB

**§Lack of governance** structure for service

#### Incident

§43% screeners identified cramped working condition as a source of stress

§Lack of appreciation of role

§Wanted better links across other services

All the pieces are required to build the complete picture.

A missing, or incorrect piece, however small, can prove to be frustrating and delay completing the puzzle in a timely manner.





"early identification of newborns with hearing loss so that they can access timely and appropriate interventions, inequalities are reduced and the outcomes for these children, their families and whanau, communities and society are improved."

UNHSEIP Implementation Advisory Group 2007

